

















Mark Ricketts
President & CEO

# YOU NSpire US!

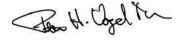
Your every donation and every hour of service envelops a senior and enriches their lives. Year after year you support us and challenge us to do more and be more to those we serve. This is especially significant in these recent uncertain and often scary times. You give us – the leaders of National Church Residences and National Church Residences Foundation - energy and hope and help us persevere to do good. In this year's Philanthropy Report, we celebrate you and the significant impact you have on every single senior we serve – as well as on our leadership and staff.

You provide programs that are not possible without your partnership in philanthropy but that have some of the most profound meaning for those we serve. You soothe caregivers caring around the clock for their loved ones. You provide a chaplain to journey with our seniors through the many new experiences and losses that are a natural part of aging. You provide adult day – a safe and joyful place - for seniors to socialize and have independence during the day while giving their families the ability to earn a living. Because of you, programs like Chaplaincy, Hospice, and our Adult Day Centers deliver superior services to our residents and clients. Because of you, National Church Residences provides quality housing, health care and services to more than 40,000 seniors every year.

We are deeply grateful for all that you have done to support National Church Residences this year and every year.



**Peter H. Vogel, Jr.**Chair. Board of Directors





Michelle Norris
Executive Vice President
of External Affairs &
Strategic Partnerships

mille No=

Yours in Gratitude,

Mark Ricketts, Peter Vogel & Michelle Norris



### **OUR DONORS**

# make a difference!

Gifts of any size help support our mission of providing seniors with high-quality care, services and residential communities. Your contribution allows National Church Residences to deliver vital resources to those we serve.

For 60 years, we have been blessed with the generosity of individuals just like you.

To learn more about how you can make a difference, please hold your cell phone camera over this code or go to www.nationalchurchresidences.org/donate



#### Interested in other ways to support our mission?

Please email your inquiry to philanthropy@nationalchurchresidences.org.



#### MISSION

Originating from a Christian commitment of service, we provide high quality care, services, and communities for seniors.

# OUR PREFERRED FUTURE STATE

By 2030, National Church Residences will scale for mission impact, advancing better living for 100,000 seniors, wherever they call home.



#### PURPOSEFUL SERVICE

We are driven by a deep sense our work should honor God; we are inspired to serve seniors so they can thrive in safe and loving homes.



#### **COMPASSION**

We strive to foster a caring community of dignity and belonging.



#### **EQUITY & INCLUSION**

We pursue fairness, diversity, and inclusion to respect, value, and protect our employees, residents and all whom we serve.



#### **EXCELLENCE**

We commit to the highest standards of integrity, quality, stewardship and safety, while continuously innovating and improving.



#### SERVANT LEADERSHIP

We place the needs of others first.
We are willing to learn from and elevate each other, and celebrate our successes.



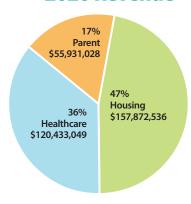
#### FAITH STATEMENT

National Church Residences was founded as a Christian organization committed to serve all seniors without regard to their beliefs or personal identity. Our values reflect compassion and respect for everyone in everything we do. We welcome everyone who shares our mission to join us in serving seniors.

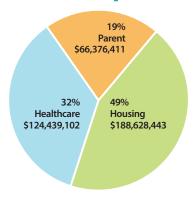
#### **DEI STATEMENT**

- Definition of Diversity: Love, value and respect everyone.
- Vision: People are attracted to work, live and be served by National Church Residences because we are a leader in our field in the area of diversity, equity and inclusion.
- Our Why: Consistent with who we say we are - aligned with our Core Values.

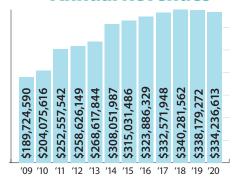
#### 2020 Revenue



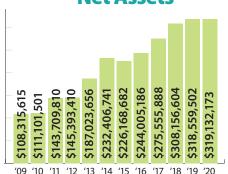
#### 2020 Expenses



#### **Annual Revenues**



#### **Net Assets**



Our consolidated financial information is based on calendar year 2020.

# Key Facts About National Church Residences

The nation's largest not-for-profit provider of affordable senior housing and a national leader in senior HUD housing, with 563 communities in 24 states.

Statistics below are based on FY21.

# 46,307 lives touched



2,323 national staff

Headquartered in Upper Arlington, OH, where it is the largest private employer

Governed by a 24-member volunteer board of directors

By the Numbers By the Numbers are based on FY21 for both owned and managed properities.

200 Affordable Housing-HUD

10,738 lives touched Affordable Housing-Tax Credit

11,879 lives touched Permanent Supportive Housing (PSH)

**M** 1.002 lives touched Adult Day Centers

**1.009** lives touched

Independent Living

\$2 1,309

lives touched

**Assisted Living** 

**8** 640 lives touched Affordable Assisted Living

**1206** 

**Skilled Nursing** 

lives touched

808 lives touched

Home Care / Rehab

\$2 1,200

Hospice

lives touched

**Private Duty** 

lives touched

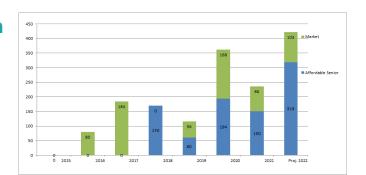
280 Service Coordinators

210 in buildings 70 in agencies

#### **Portfolio Growt**

New construction starts by Fiscal Year (Unit Count)

■ Market Rate Began Construction Affordable Senior Began Construction



# 2021 Board of Wirectors

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Senior Collaborator The Collective Genius Columbus, OH

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CEO, Kaiser Consulting Powell, OH

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Vice President for Human Resources, Installed Building Products Columbus, OH

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Vice President Nationwide Realty Investors Columbus, OH

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Co-Founder & CEO Healthcare Alignment Advisors, LLC Westerville, OH

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CEO

Overmyer Hall Associates Columbus, OH

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#### Jennifer M. Spalding

General Counsel & Chief Compliance Officer Civica, Inc. Lehi, UT

#### Mark E. Thompson

Sr. Exec. VP/Director of Corporate Operations The Huntington National Bank Columbus, OH

#### Peter H. Vogel, Jr.

CEO (Ret.) NewPage Corporation Miamisburg, OH







# Volunteer HIGHLIGHTS

# HONORING OUR VETERANS

### Huntington

For the past 9 years, the Huntington National Bank has been honoring our veterans by providing meals to residents in celebration of Veterans Day. While COVID-19 limited many volunteer activities and gatherings, Huntington was not to be dissuaded from honoring our veterans in some way. On November 8, 2020, Huntington volunteers delivered 100 boxed meals to our residents at Commons at Livingston, our permanent supportive housing community exclusively serving veterans, along with cards and letters of gratitude for service to our country. Thank you, Huntington Bank, for your commitment to and support of our veteran residents!







### **RT Speciality**

RT Specialty has been a long-time philanthropic supporter of National Church Residences, as well as a regular sponsor of the Golf Classic. In 2020, the company expanded its sponsorship role to honor our veterans at a number of Permanent Supportive Housing sites. On November 11, 2020, RT Specialty provided hot meals to our residents at Commons at Third, Commons at Buckingham, Commons at Grant and our exclusively veteran location in Toledo, Commons at Garden Lake. Our residents greatly appreciated the meals and the recognition for their service to our country.







# 2021 VOLUNTEERS OF THE YEAR

National Church Residences Foundation recognized the 2021 Volunteers of the Year, honoring three individuals and an organization for their service and dedication to our seniors.

Hundreds of registered volunteers contribute in communities across the country – serving senior residential communities, including permanent supportive housing, as well as hospice and adult day centers.

"The pandemic presented so many challenges, especially since we had to close our buildings to outside volunteers," said Michelle Norris, executive vice president of external affairs and strategic partnerships for National Church Residences. "Our dedicated volunteers creatively found ways to reach and support our seniors despite the impact of COVID-19."

#### Awards were presented to:

# VOLUNTEER ORGANIZATION OF THE YEAR



**Seeds of Caring** is a Central Ohio non-profit providing families and their children ages two to 12 with meaningful opportunities to engage in service, social action and community building. Prior to the pandemic, Seeds of Caring set up a carnival for adult day participants at the Centers for Senior Health North Center. Seeds of Caring Founder and Executive Director, Brandy Jemczura, reached out to National Church Residences early in the pandemic about engaging with residents by sending notes, cards and drawings. Last fall, the organization launched their Holiday Cheer program, providing holiday greetings to more than 30 of National Church Residences' Ohio communities.

#### **VOLUNTEERS OF THE YEAR**

Joretta Thompson has been living and volunteering at Twin Oaks Plaza in Oak Hill, West Virginia, for 18 years, assisting the frailest residents, running bingo, delivering meals, bringing supplies from local food banks, serving in the community's resident association and giving her time wherever she is needed. In the words of her nominator, Thompson is "the epitome of a generous heart."





Beginning her connection with National Church Residences as a student social work intern in the Benefits Enrollment Center in fall 2020, **Heather Keener** quickly showed her commitment to the organization as a volunteer there and at Poindexter Village in Columbus, Ohio. Keener was recognized for her passion and (in the words of her nominator) "contagious energy."



Serving as a volunteer chaplain at Stafford Village in Worthington, Ohio, since 2017, **Dale Schuler** was recognized as an "Extraordinary Volunteer in an Extraordinary Year" for exemplifying exceptional volunteer efforts during this time of COVID-19. Schuler helped assure that residents had working phones and televisions with cable, kept in touch remotely and prepared a home-cooked chicken dinner for all residents, which he delivered to their doors with flower bouquets.

This was the ninth year the Foundation has recognized the organization's most dedicated volunteers.



Muirfield Village Golf Club once again played host to National Church Residences 10th Annual Golf Classic. Nearly 100 golfers and over 200 dinner guests came out to support the organization's mission by donating more than \$321,000, the most raised in a single year in the history of the event. Proceeds from the Golf Classic will benefit the Chaplaincy program and Centers for Senior Health. The highlight of the evening program was keynote speaker, Olympic Gold Medalist, Mary Lou Retton.



Retton's message was one of strength, perseverance and resiliency. She reflected on her time preparing for the 1984 Olympics, how even though she sustained a catastrophic knee injury (which required immediate surgery) just six weeks before the opening ceremonies, she did not let that derail her dreams. She pushed through when all the odds were against her and

brought home the most medals won by any athlete that year. She paralleled her own dedication and strength to National Church Residences' core values and how the organization's dedication to those they serve is an inspiration. That even through a pandemic, the resiliency of staff members never wavered, demonstrating that there is no limit in what they can accomplish. Her message of hope was just what everyone needed to hear after more than a year of pandemic isolation.

Reflecting on the past 10 years of this event, National Church Residences wants to express its gratitude to those who have supported the Golf Classic since its inception. The Golf Classic would not have been possible without the initial endorsement of Jack Ruscilli and the Ruscilli Family.

By sharing their membership at Muirfield Village Golf Club and believing in the mission of National Church Residences, the organization was able to launch an event that would go on to raise just over \$2.5 million over the course of 10 years. Other "Charter" sponsors include: Lument (formerly Red Capital); UnitedHealthcare; Plante Moran; Assured Partners; and Huntington National Bank. This elite group of supporters has contributed just over \$1.1 million to the Golf Classic.



It takes a village to make the Golf Classic such a success. Additional sponsors of the 2021 event include:

- Archer Energy
- Central Ohio Primary Care
- Dinsmore & Shohl
- Hamlin Capital Management
- HW & CO
- Lockton
- Marquette Associates/ Baird Foundation
- Morgan Stanley

- National Equity Fund, Inc.
- Ohio Capital Corp. Housing
- Pharmerica
- PNC Bank
- Prelude Services
- Quantum Health
- Squire Patton Boggs
- Sugar Creek Capital
- Tidwell Group

National Church Residences wants to thank all who came out to support this event.



In 1996, Michelle Norris, now executive vice president of external affairs and strategic partnerships, had the desire to raise money to purchase a piano for one of National Church Residences' assisted living properties located in Hilliard, Ohio. With Michelle's passion for running and her commitment to participate in the Columbus Marathon, central office staff made pledges on her behalf to the Rev. John R. Glenn Fund. Michelle finished the race, the piano was purchased and a fundraising event was born — Mission Day.

2021 marks the 25th anniversary of this event. Over the past 25 years, Mission Day has evolved into an organization-wide day of philanthropy and awareness combining community involvement with local fundraising efforts. National Church Residences communities across the entire country have hosted Mission Day events and activities to inspire and engage grassroots altruism.

Over the past several years, concerted regional efforts in Atlanta, Central Ohio and Michigan have drawn large crowds consisting of community leaders, local sponsors, family members and friends.





To date, more than \$500,000 has been raised to support programs and activities at 144 communities.

The pandemic caused the organization to take a step back from normal Mission Day activities and pivot its efforts. In 2020, it provided a Mission Week of ondemand, behavioral health programming to benefit all employees, especially those front-line heroes who went above and beyond to serve residents during these uncertain times. Due to our generous donors, over \$100,000 was raised in support of this programming and any remaining proceeds we to support our Resident Emergency Fund.

Thank you to the following donors who graciously supported Mission Week 2020:

Air Force One
Archer Energy
Arnall Golden Gregory, LLP
Assured Partners
Attane Results
Larry Bellman
Choice Property Resources, Inc.
CNA Insurance Company
Dr. Terrence and Barbara Davis
FraizerHeiby
Dan Huffer
Lument

Michelle and David Norris
Plante Moran, PLLC
Prelude Services, Inc.
Ruscilli Construction Company
Deborah Russell
Sedgwick
Shaw Industries Group, Inc
(Patcraft)
Sherwin-Williams Company
Barbara Smoot
Sugar Creek Capital
Travelers
Jon & Julie Woolley



# Philanthropy HIGHLIGHTS

### **Spiritual Care Expanded in Pennsylvania with Support from The Friends Foundation for the Aging**

Much concern has been focused on the medical and physical vulnerability of our seniors throughout this pandemic and rightly so. And yet, the effects of prolonged isolation, uncertainty and anxiety have yielded numerous negative health implications that no vaccine or booster can completely eliminate.

Our commitment to "better living for seniors" carries with it an understanding that wellness is more than just physical. In partnership with some like-minded individuals and organizations, National Church Residences launched a specialized program to provide spiritual care to our residents living in our affordable housing communities.



Spiritual Care has long been an integral part of our Senior Living communities and our Hospice program, but limited resources have made it difficult to make such a service available to all of our residents. Recently, The Friends Foundation for the Aging awarded National Church Residences Foundation a \$30,000 grant allowing us to provide spiritual care for all 17 of our senior affordable housing communities in the state of Pennsylvania.

COVID has certainly challenged our volunteer recruitment and programming options. Nonetheless, over the last year we have been able to recruit and train 15 volunteer chaplains and ensure that all 869 of our Pennsylvania residents are receiving some access to spiritual care.

We are grateful for the support of this important program and look forward to a continued partnership in service.

### **Building Places to Nourish the Mind, Body & Spirit**

Elford Foundation Gift Enhances First Community Village's Historic Ice House.

With a gift of \$100,000 from Elford, Inc's Foundation, the First Community Village Foundation launched the Places Campaign. The campaign comprises a project that spans 15 commemorative areas to be built with philanthropic support, with the vision to create and renew indoor and outdoor destinations within the 33 acres of First Community Village.

Because of the philanthropic generosity of the Elford company, the Ice House – built in 1860 and once a part of the Miller Farm is the first of the commemorative areas that will add an extraordinary level of well-being to current and future residents of the Village.

Elford President Mike Fitzpatrick, an Upper Arlington resident, said that his grandfather, Thomas C. ("T.C.") Fitzpatrick lived his later years at First Community Village. Mike Fitzpatrick recalled how well his grandfather was taken care of during that time, making the Village important to his family. He said, "We were attracted to the project because of what it represents, a gathering place to celebrate with family and friends. It's a place that brings generations together to enjoy each other." Fitzpatrick added that his company and foundation were pleased to partner with National Church Residences to enhance the Ice House.





### A Legacy of Giving



First Community Village Foundation has received a generous bequest from the estate of Martha Wheeler, a longtime resident of First Community Village. Martha was the "third generation" in her family to call First Community Village home. Martha and her husband, CW, moved to the Village in 1989. Preceding Martha were her grandparents, parents and in-laws. Always thinking of others, and how to make a difference in her community, Martha quickly became involved with the Village, serving on various committees, becoming the Village Mayor and then later a Board Member.

Martha's bequest of \$50,000 was directed to the Sustaining Fund of First Community Village Foundation – a fund established in 1976 to provide financial assistance to residents who have outlived their financial resources. A charitable bequest (gift by will) is a beautiful expression of one's life as it reaches forward to help others. This is exactly what Martha lived her life to do: positively impact those around her and into the future.

Martha's son, Thomas Wheeler, said that he and his sister, Karen Smith, were happy to see that the Village was important to both his mom and dad. He added, "My mother strongly believed in giving back and made it very clear that First Community Village made a difference in her life and that of the community."

### Home Depot Foundation Helps National Church Residences Expand Metro Atlanta Growth with Affordable Housing for Veterans

There's no place like home - and Atlanta-area veterans have a new place to call home, thanks to the generosity of The Home Depot Foundation. Continuing their history of veteran support through National Church Residences initiatives, The Home Depot Foundation provided a \$200,000 grant to help underwrite the construction costs to build apartments for veterans at True Light Haven.

True Light Haven, a new \$24 million, 124-unit independent affordable senior housing community, serves the senior population in the Penelope neighborhood just three miles west of downtown Atlanta. True Light Haven's one- and two-bedroom apartments for residents age 55 and older include units designated specifically for veterans through the Home Depot Foundation grant.

Since 2012, The Home Depot Foundation has donated just over \$1M to National Church Residences Foundation in form of sponsorships for our major events, countless Team Depot projects and several capital projects to benefit veterans. For the past seven years, National Church Residences Foundation has been a national partner of The Home Depot Foundation and we appreciate their continued support of our mission.



# Philanthropy HIGHLIGHTS

### **Huntington SeniorSelect Gift**

Superior, well-coordinated, comprehensive health care – that is the objective of the team behind Central Ohio Primary Care (COPC) SeniorSelect, a new center for Medicare-eligible seniors in Columbus (adjacent to our North adult day center). COPC SeniorSelect will use primary care as a foundation to create better outcomes for patients at a lower cost.



The result of a collaboration between National Church Residences and Central Ohio Primary Care, this state-of-the-art center brings a much-needed health care resource to the growing senior population in Columbus' Northland corridor.

Seniors will receive clinical and non-clinical services to optimally address their unique needs. "This multidisciplinary center will offer an integrated, team-based approach that includes extensive access to a primary care physician, on-site specialists, risk assessments, care coordination and other services supported by a value-based-care model," said Dr. J. William Wulf, CEO of COPC.

Our gratitude is extended to Huntington National Bank for their generosity in support of the creation of the Welcome Center and Café at SeniorSelect Center. The Welcome Center and Café is the architectural focal point as well as the heart of the Center activities. Huntington made a two-year, \$100,000 commitment to the project, further strengthening a near 20-year relationship between Huntington National Bank and National Church Residences. "Huntington is excited about the work being done by this amazing initiative bringing healthcare and services to the seniors in the Northland area. Given our long-standing relationship with National Church Residences, our support of this project was a natural fit," said Sue Zazon, President of Huntington Bank Central Ohio Region.

Over the past 20 years, Huntington has provided over \$900k in philanthropic support to National Church Residences Foundation.









# Abbey Church Village Receives Generous Grant

National Church Residences Foundation was the recipient of a \$66,250 grant from the Strengthening Housing Stability Through Resident Services Engagement Initiative. This grant was made possible by funds received by the Stewards of Affordable Housing for the Future (SAHF) from the JPMorgan Chase Foundation to support this program. This is a joint initiative of SAHF and the Housing Partnership Network. The purpose of this grant was to support the housing stability of working-age families who have suffered from job and/or income losses and economic impacts due to COVID-19. This funding was awarded to the residents and the families at Abbey Church Village in Columbus, Ohio.



When the pandemic started, the staff at Abbey Church Village shifted gears to determine how best to help their residents steer through this difficult course. They learned that a large majority of the residents needed help with their children's education.

These funds were used to provide much needed tutoring services and enrichment programs for the children at Abbey Church as well as rental assistance for those who had fell behind due to the pandemic. All in all, 36 students and 10 residents benefitted from this grant.

We extend our gratitude to partners like SAHF, JPMorgan Chase and the Housing Partnership Network that helped make this grant possible. We are grateful to you!









month data service

of data included in the monthly GB plan, with unlimited talk and text—no Wi-Fi needed!

By end of FY21, service was in 8 states & 68 communities





## **Consumer Cellular Donates 1,000 Smartphones to AARP Foundation to Help Affordable Senior Housing Residents in 8 States Stay Connected.**

Consumer Cellular provided 1,000 free smartphones and heavily subsidized monthly talk, text and data service to residents living in National Church Residences properties in Ohio, Texas, West Virginia, New York, Florida, New Jersey, Connecticut, and Pennsylvania. These properties are part of AARP Foundation's Connect2Affect Connected Communities™ program, which works with affordable senior housing providers to equip their communities with devices, tools and training that help residents maintain the social connections they need to remain independent and age in place longer. The coronavirus pandemic has underscored gaps in access to health care, food, personal protective equipment, and connectivity. Consumer Cellular and AARP Foundation's new collaboration aims to change that. The AARP Foundation and the National Church Residences Foundation teamed up to cover the remaining cost of the monthly service plans – meaning the program was completely free to participants!

"Without sufficient access, residents of affordable senior housing have very limited options to socially connect and engage with

friends and family, or to arrange for basic services like ordering groceries or telehealth," said Emily Allen, senior vice president of AARP Foundation programs and head of its Social Connection team. "We're grateful to our longtime partners at Consumer Cellular for recognizing the problem and offering such a generous solution."

With this new collaboration, AARP Foundation, Consumer Cellular and National Church Residences hope to reduce social isolation and loneliness among residents, expand access to telehealth services, and illustrate how investment in technology and connectivity increases housing staff's ability to communicate and engage with residents.

Consumer Cellular CEO Ed Evans adds, "Consumer Cellular is committed to using technology to help seniors stay connected. Over the past 25 years, we have accomplished that goal by providing affordable, easy to use cellular service. We are thrilled to donate that same technology and service to participants in the Connect2Affect Connected Communities program in an effort to keep seniors in affordable senior housing connected to the ones they care about most."



# Philanthropy HIGHLIGHTS

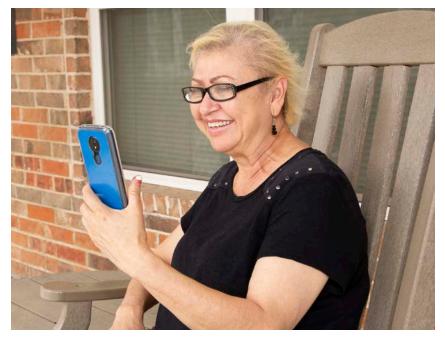














#### FINANCIAL GIFTS TO NATIONAL CHURCH RESIDENCES FOUNDATION JULY 1, 2020 TO JUNE 30, 2021 All hospice donations are located under Hospice.

#### 2020 Resident Emergency Fund

Rose Bamba Virginia L. Barney Larry Bellman

Sally and David Bloomfield Althea Broughton

Robert A. Coco

The Columbus Foundation

Almeta E. Cooper Dr. Alice Faryna

Kristen Fontanini

Angela Ford●

Patrick Fowler◆

Brian J. Foy

Lynda Gundling

Frank Jennings

Jason Lawson

Mary Lazarus

Martha S. Linet

Lument

Aaron Marsden

Leslie Mayes◆

Suzan H. Nocella

Michelle and David Norris◆

Cathy Norris

Corri Page◆

Allen and Patricia Rupiper

Marcia Scholl

Paul and Jean Shepard

Thomas and Jody Slemmer

Cathy Story◆

In memory of William Collins

Angela Ford

In honor of Rita B. Wiant

Cathy Norris

#### **Abbey Church Village**

(Columbus, OH)

Phillip Doyle◆

Stewards of Affordable Housing

for the Future (SAHF)

#### **Ashgrove Crossing**

(Muncie, IN)

Joan P. Drayer

#### **Baptist Gardens**

(Atlanta, GA)

Aetna●

**East Coast Vending** 

Services

#### **Baptist Towers**

(Atlanta, GA)

Aetna●

**East Coast Vending** Services

#### **Barnesville Manor**

(Barnesville, OH) Rita Hall Martha Lendon

In memory of Jean Little

Rita Hall

In memory of James Robson

Martha Lendon

In memory of Barbara Vargo

Martha Lendon

#### **Belmont County Transportation**

**David Briggs** 

Albert Busack●

Charlene Campbell

Marilyn Carlson

James Dague●

Linda Davis

Roberta Duvall●

Linda Eddy

Robert Fry●

Cheryl Hashman

Barb Heath

Bill Hickenbottom

Janet Lemunyon●

Martha Lendon

Ute M. Neitzelt

John Parkinson

John Roberts●

Margaret Webster

Maxine White

Judith Williamson

#### **Betmar Village**

(Atlanta, GA)

Aetna●

Department of Housing and

Urban Development●

Horizon Housing Foundation

Thanks Mom and Dad

Foundation

**Big Bethel Village** 

(Atlanta, GA)

Aetna●

Janice Tannehill◆●

#### **Blessing Court**

(Bedford, TX)

Chang Kim

Adriana Langlais •

Jimmie Teemer●

Gabriella Vasquez●

#### **Brandywine Apartments**

(Richardson, TX)

Department of Housing and

**Urban Development** 

#### **Brook Oaks Senior Residences**

(Waco, TX)

Department of Housing and

**Urban Development** 

#### **Bristol Village Foundation**

(Waverly, OH)

Van and Terri Ambrose

Reverend Gareth and

Evelyn Baker

Rose Bamba

Kenneth and Marilyn

Beilstein

Iris Bellomy

Randal R. Benner

Rex and Karen Berney

Charles Bond

Jim and Angie Boyce

Bristol Village 4th of July

**Committee** 

**Bristol Village Tours Group** 

**Brewsters Hometown Pharmacy** 

**LLC** 

Gary and Janet Brinkman

Sonya Brown◆

James Clark

Alma Connors

Charles and Myriam Crabtree

Jim and Carolyn Craig

Chris and Patricia Dalyai Richard and Diane Demlow

Daniel and Reineida Diehlmann

Bill and Joan Dillehay

Tom and Brenda Dudley●

Norma Dupire

Barbara Early

Patricia Elliott

Dana Ellis

Cecil and Betty Entler

Thelma Fichtelman

First National Bank

Gerald and Pam Flegal Daryl Fourman

Wick and Victoria Gahm

Lisa R. Girdley◆

Betty D. Glenn Warner and Judith Gustafson

**Betsy Hall** 

Stephen Hartwell

Elizabeth Hartwig Amy Hawk◆

Reverend Bruce and Karen Henderson

Doug Himes, III◆

Elinor Hodder

Douglas and Joyce Holben●

Susan Horr●

Kim Hughes◆

Robert and Rebecca Hull

Angela Ison◆●

Gordon and Laurel Jacobsen Richard and Donna Johnson

Judith Kee

Sherlene Keefer

Donna and Richard Keyse

Fran Kigans

Klinker's Lumber & Builder's

Supply

Carroll and Thurlie Knapp

Doris Kolvoord● Mary Ann and Joe Krake●

**Kroger Community Rewards** 

Program Geraldine Laudiero●

Elizabeth Lilly Christopher and Marilyn

Lute

Jewell McCliment

Charlotte J. McCormick

Terry and Gail Mealey

Estate of Grover Melligan Jean and Martin Michelson

Patricia and John Mikelson

Martha Z. Miller

Ruth A. Moore

Kent and Lian The Mulliner Harold and Jill Mullins

Leonard and Diana Nasman

Stephen Neal

**Donald Netzley** 

Patricia Nichols

William and Patricia Nichols

Vickie Nickell◆ Christopher Nitschke

Sherri L. Nutt◆

**Brenda Owens** 

Eileen Pack Nicole Papa Odegaard◆

Robert and Pat Penrose

**Dorothy Peterson** 

Jim Pimental● Kathryn Puckett

Sandra Pulver●

Mark and Julie Ricketts◆

Richard and Catherine Roberts

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